Form 8879-EO	for an Exe	nature Authorization mpt Organization		OMB No. 1545-1878
		, 2017, and ending,	20	
Department of the Treasury Internal Revenue Service		the IRS. Keep for your records. rm8879EO for the latest information.		2017
Name of exempt organization				ification number
THE CONCORD COAL Name and title of officer	ITION, CORP.		52-1787	869
ROBERT BIXBY		Executive Directo	r	
Check the box for the retucheck the box on line <b>1a</b> , leave line <b>1b</b> , <b>2b</b> , <b>3b</b> , <b>4b</b> , <b>c</b>	rrn and Return Information (Who rn for which you are using this Form 88 2a, 3a, 4a, or 5a, below, and the amount or 5b, whichever is applicable, blank (do Do not complete more than one line in	79-EO and enter the applicable amount t on that line for the return being filed v not enter -0-). But, if you entered -0- (	vith this form w	as blank, then
2 a Form 990-EZ check 3 a Form 1120-POL che 4 a Form 990-PF check	a ► X b Total revenue, if any (F here ► b Total revenue, if any ck here ► b Total tax (Form here ► b Tax based on inves re ► b Balance Due (Form 886	y (Form 990-EZ, line 9) 1120-POL, line 22) <b>tment income</b> (Form 990-PF, Part VI, I		)
Part II Declaration	and Signature Authorization of (	Officer		
I further declare that the a intermediate service provi the IRS (a) an acknowledg refund, and (c) the date o funds withdrawal (direct d organization's federal taxe contact the U.S. Treasury authorize the financial ins answer inquiries and reso organization's electronic r	panying schedules and statements and to t imount in Part I above is the amount shi der, transmitter, or electronic return orig jement of receipt or reason for rejection f any refund. If applicable, I authorize th ebit) entry to the financial institution acc as owed on this return, and the financial Financial Agent at 1-888-353-4537 no la titutions involved in the processing of th lve issues related to the payment. I have eturn and, if applicable, the organization	own on the copy of the organization's e jinator (ERO) to send the organization's of the transmission, <b>(b)</b> the reason for ie U.S. Treasury and its designated Fin- count indicated in the tax preparation so institution to debit the entry to this acc ater than 2 business days prior to the p e electronic payment of taxes to receive e selected a personal identification nun	electronic return s return to the I any delay in pr ancial Agent to oftware for payr count. To revoke ayment (settlen e confidential ir nber (PIN) as m	I consent to allow my RS and to receive from ocessing the return or initiate an electronic ment of the e a payment, I must nent) date. I also
Officer's PIN: check one l	-	to enter my PIN	35435	as my signature
X I authorize Susan	ERO firm name		Enter five number	s, but
a state agency(ies) re the return's disclosure As an officer of the orga	x year 2017 electronically filed return. If I ha gulating charities as part of the IRS Fed consent screen. mization, I will enter my PIN as my signatu eturn that a copy of the return is being fi	/State program, I also authorize the afo	prementioned E	being filed with RO to enter my PIN on eturn. If I have
	ny PIN on the return's disclosure consen			
Officer's signature		Date ►		
Part III Certification				
ERO's EFIN/PIN. Enter yo	ur six-digit electronic filing identification			
number (EFIN) followed b	y your five-digit self-selected PIN			33341622305 Do not enter all zeros
above. I confirm that I am s	meric entry is my PIN, which is my signa ubmitting this return in accordance with the iders for Business Returns.	ature on the 2017 electronically filed re requirements of <b>Pub. 4163,</b> Modernized e	turn for the org File (MeF) Inforr	anization indicated nation for
ERO's signature   Rich	ard A Pitterle	Date ►		
		This Form – See Instructions to the IRS Unless Requested To Do So	)	

BAA For Paperwork Reduction Act Notice, see instructions.

Form 8879-EO (2017)



(Rev. January 2017)

Department of the Treasury Internal Revenue Service

## Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

► File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868.

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/efile*, click on Charities & Non-Profits, and click on *e-file* for *Charities and Non-Profits*.

#### Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

	Name of exempt organization or other filer, see instru	ctions.	Enter filer s ident		ication number (EIN) or
Type or					
print	52-17878	-1787869			
File by the	THE CONCORD COALITION, CO Number, street, and room or suite number. If a P.O. t	oox, see instructions.		Social security r	
due date for	1530 WILSON BLVD #550				
filing your return. See	City, town or post office, state, and ZIP code. For a for	oreign address, see instru	ictions.		
instructions.	ARLINGTON, VA 22209				
Enter the F	Return Code for the return that this applicat	ion is for (file a se	parate application for each return)		
Applicatio Is For	n	Return Code	Application Is For		Return Code
Form 990 o	r Form 990-EZ	01	Form 990-T (corporation)		07
Form 990-l	BL	02	Form 1041-A		08
Form 4720	(individual)	03	Form 4720 (other than individual)		09
Form 990-l	PF	04	Form 5227		10
Form 990-	T (section 401(a) or 408(a) trust)	05	Form 6069		11
Form 990-	T (trust other than above)	06	Form 8870		12
<ul> <li>If this i check f</li> </ul>	rganization does not have an office or plac s for a Group Return, enter the organization this box► If it is for part of the g ension is for.	n's four digit Group	Exemption Number (GEN) . I	f this is for the	whole group,
for th ► [ ► [ 2 If the	The stepsilon of the stepsion of time under the stepsilon of the stepsilon of time under the stepsilon of time under the stepsilon of time under the stepsilon of the stepsilon	for the organization	ng, 20	zation return nal return	
	application is for Forms 990-BL, 990-PF, 9 efundable credits. See instructions			3a \$	0.
	s application is for Forms 990-PF, 990-T, 47 ayments made. Include any prior year over			3 b \$	0.
c Balar EFTF	<b>nce due.</b> Subtract line 3b from line 3a. Inclu PS (Electronic Federal Tax Payment System	ude your payment on). See instructions	with this form, if required, by using	<b>3</b> с \$	0.
Caution: If payment in	you are going to make an electronic funds structions.	withdrawal (direct	debit) with this Form 8868, see Form 8	453-EO and Fo	orm 8879-EO for
BAA For P	rivacy Act and Paperwork Reduction Act Noti	ce, see instructions	5.	Form 8	868 (Rev. 1-2017)

Form **990** 

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

2017

Depa Inter	artment of ti nal Revenu	he Treasury e Service		o www.irs.gov/Form990 for					Inspection		
Α	For the	2017 calen	dar year, or tax ye	ar beginning	, 2017, a	and ending	]		,		
-	Check if ap		C					er ident	ification number		
	Addre	ss change	THE CONCORD	COALITION, CORP.			52-3	L787	869		
	Name	change	1530 WILSON	BLVD #550			E Telepho	E Telephone number			
	Initial	return	ARLINGTON,	VA 22209			(703	3) 8	94-6222		
	Final re	turn/terminated									
	Amen	ded return					G Gross re	eceipts	\$ 1,396,976.		
	Applic	ation pending	F Name and address	of principal officer:			H(a) Is this a group return		165 110		
			Same As C A	bove		ŀ	H(b) Are all subordinates If 'No,' attach a list.	include	d? Yes No		
I	Tax-exe	mpt status	X 501(c)(3) 5	01(c) ( )  (insert no.)	4947(a)(1) or	527		(500 110	structions)		
J	Websi	te:► ww	w.concordcoa	alition.org		H	H(c) Group exemption nu	mber 🕨	•		
Κ		organization:	· ·	rust Association Other	► L Y	ear of formatio	n: 1992 <b>M</b> s	tate of I	legal domicile: VA		
Pa	art I	Summar	у								
				n's mission or most significa	ant activities:GRA	<u>SSROOTS</u>	, PUBLIC IN	<u>lere</u>	<u>ST</u>		
g	<u>0</u>	<u>RGANIZA</u>	TION								
ano	_										
Governance	2 -	eck this bo		anization discontinued its o	porations or dispo	cod of mo	ro than 25% of ite				
ğ	2 Ch 3 Nu			ne governing body (Part VI,				<b>3</b>	25		
~ð				nembers of the governing b				4	25		
Activities &				oloyed in calendar year 201				5	9		
ĬŠ				mate if necessary)				6	50		
Ä				e from Part VIII, column (C				7a	0.		
	<b>b</b> Ne	et unrelated	i business taxable	income from Form 990-T, li	ne 34			7b	0.		
	<b>8</b> Co	ntributions	and grants (Part )	/III, line 1h)			Prior Year	0.5	Current Year		
e									<u>1,385,565.</u> 10,057.		
Revenue	<ul> <li>9 Program service revenue (Part VIII, line 2g)</li> <li>10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)</li> </ul>					÷/-	• / • •				
Be								= / = = = • •			
				ough 11 (must equal Part V			= • • / •		1,396,976.		
	<b>13</b> Gr	ants and s	imilar amounts pai	d (Part IX, column (A), line	s 1-3)						
	<b>14</b> Be	enefits paid	to or for members	(Part IX, column (A), line	4)						
6	<b>15</b> Sa	alaries, othe	er compensation, e	5-10)	965,2	78.	928,125.				
lse:	<b>16a</b> Pr	ofessional	essional fundraising fees (Part IX, column (A), line 11e)								
Expenses	<b>b</b> To	tal fundrais	sing expenses (Par	t IX, column (D), line 25) 🕨	. 11	6,133.					
ñ	17 Ot	her expens	es (Part IX, colum	n (A), lines 11a-11d, 11f-24			573,5	15.	480,291.		
				/ (must equal Part IX, colun			•••/•		1,408,416.		
	<b>19</b> Re	evenue less	expenses. Subtra	ct line 18 from line 12			-155,6		-11,440.		
r S							Beginning of Curren		End of Year		
Net Assets or Fund Balances	<b>20</b> To						619,7	31.	596,808.		
t As	<b>21</b> To	otal liabilitie	s (Part X, line 26)				41,5	52.	30,069.		
		et assets or	fund balances. Su	btract line 21 from line 20.			578,1	79.	566,739.		
Pa	art II	Signatur	e Block								
Und	er penalties	of perjury, I de	eclare that I have examin	ed this return, including accompanyir based on all information of which pr	ng schedules and statem	ents, and to th	ne best of my knowledge	and bel	ief, it is true, correct, and		
com	piele. Decia			based on an information of which pr		ye.					
~		Signatu	re of officer				Date				
Sig	jn ro	, j									
He	re		ERT BIXBY				Executive I	)ire	ctor		
			preparer's name	Preparer's signature		Date	Chask	K if	PTIN		
-					ittorlo	2010		-			
Pa			<u>d A Pitterl</u>		rrrente	l	self-employe	u	P00088456		
	eparer e Only	Firm's name Firm's addre	baban n				Firm's EIN	•			
		rinn's audre		ssion Gorge Rd #A			Phone no.		-5351077		
Mar	, the IRS	l discuse th	is return with the r	<u>CA 92071</u> preparer shown above? (see	instructions)				-5351077 . X Yes No		
-				ce, see the separate instruc	-		A0113L 08/08/17		Form <b>990</b> (2017)		
						/			····· • • • • • • • • • • • • • • • • •		

Form	990 (2017) THE CONCORD COALI	TION, CORP.	52-1	787869 Page <b>2</b>
Par				
		sponse or note to any line in this Part III		
1	Briefly describe the organization's missio			
	GRASSROOTS, PUBLIC INTERE	ST_ORGANIZATION		
2	Did the organization undertake any significa	nt program services during the year which were no	at listed on the prior	
-				Yes X No
	If 'Yes,' describe these new services on \$			
3		r make significant changes in how it conducts,	any program services?	Yes X No
	If 'Yes,' describe these changes on Sche			
4	Describe the organization's program serv	rice accomplishments for each of its three large	est program services, as r	neasured by expenses.
	Section 501(c)(3) and 501(c)(4) organiza and revenue, if any, for each program se	tions are required to report the amount of grar	nts and allocations to othe	rs, the total expenses,
	and revenue, if any, for each program se			
42	(Code: ) (Expenses \$ 1	,031,871. including grants of \$	) (Revenue	\$ )
		ganization to research econom	, , ,	·/
		public about the problems as		
		eficits, the national debt, a		
		· · · · · ·		
4 t	(Code:) (Expenses \$	including grants of \$	) (Revenue	\$)
	Publication of educationa	<u>l materials for distribution.</u>		
4.0	(Code: ) (Expenses \$	including grants of \$	) (Revenue	\$
40				Ŷ)
4 c	Other program services (Describe in Sch			
		including grants of \$	) (Revenue \$	)
4 e	Total program service expenses ►	1,031,871.		Form <b>990</b> (2017)
		TEE 001021 12/05/17		

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If 'Yes,' complete Schedule C, Part l</i>	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If 'Yes,' complete Schedule C, Part III.</i>	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part Il</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If 'Yes,' complete Schedule D, Part III</i> .	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If 'Yes,' complete Schedule D, Part IV</i>	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If 'Yes,' complete Schedule D, Part V</i>	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
ä	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.	11 a		Х
ł	Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
C	Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If 'Yes,' complete Schedule D, Part X</i>	11 f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a		Х
ł	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
ł	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If 'Yes,' complete Schedule F, Parts II and IV</i>	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
BAA	TEEA0103L 08/08/17	Form	990	(2017)

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F	Form 990 (2017)	THE	CONCORD	COALITION,	CORF

Form 990 (2017) THE CONCORD COALITION, CORP.

Pai	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a		Х
	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<b></b>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If 'Yes,' complete Schedule I, Parts I and II.</i>	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i> .	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
ł	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
C	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
ł	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If 'Yes,' complete Schedule L, Part II.</i>	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part III.</i>	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
á	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
ł	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV.	28b		Х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If 'Yes,' complete Schedule L, Part IV</i>	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part Il.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part L</i>	33		Х
34	Was the organization related to any tax-exempt or taxable entity? <i>If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
ł	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Х	
BAA		Form	<b>990</b> (	(2017)

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52-1787869 Pa

Page 4

Form 990 (2017) THE CONCORD COALITION, CORP. 52-1787	869	F	age 5
Part V Statements Regarding Other IRS Filings and Tax Compliance	005		- <b>J</b>
Check if Schedule O contains a response or note to any line in this Part V			
		Yes	No
1 a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	0		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	0		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
(gambling) winnings to prize winners?	1c		
2 a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-			
ments, filed for the calendar year ending with or within the year covered by this return 2a	9		
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		Х
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3 a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
<b>b</b> If 'Yes,' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule O	3b		
4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b If 'Yes,' enter the name of the foreign country: ►			
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
<b>5</b> a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			Х
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			Х
<b>c</b> If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization			
<b>6 a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were			
not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and			
services provided to the payor?			Х
<b>b</b> If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7.0		х
d If 'Yes,' indicate the number of Forms 8282 filed during the year	7c		Λ
	7.		Х
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			X
<b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	/1		Λ
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			
organization have excess business holdings at any time during the year?	8		
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a		
<b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12 10a			
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders 11 a			
b Gross income from other sources (Do not net amounts due or paid to other sources			
against amounts due or received from them.)			
12 a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
<b>b</b> If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year <b>12b</b>			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
<b>a</b> Is the organization licensed to issue qualified health plans in more than one state?	13a		
Note. See the instructions for additional information the organization must report on Schedule O.			
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	_		
c Enter the amount of reserves on hand	14		Х
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year?			Λ
<b>b</b> If 'Yes,' has it filed a Form 720 to report these payments? <i>If 'No,' provide an explanation in Schedule O</i>		000 /	(0017)

Form 9	990	(2017)	THE	CONCORD	COALITION,	CORP.
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Part VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Х

Sec	tion A. Governing Body and Management									
			Yes	No						
1 a	a Enter the number of voting members of the governing body at the end of the tax year <b>1 a</b> 25									
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.									
ł	<b>b</b> Enter the number of voting members included in line 1a, above, who are independent <b>1b</b> 25									
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other									
	officer, director, trustee, or key employee?	2		Х						
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		Х						
4	Did the organization make any significant changes to its governing documents									
	since the prior Form 990 was filed?	4		Х						
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х						
6	Did the organization have members or stockholders?	6		Х						
7 a	a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7 a		Х						
ł	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b		х						
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:									
á	The governing body?	8 a		Х						
	Each committee with authority to act on behalf of the governing body?	8 b		Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the									
	organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O	9		Х						
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	eveni	ie Co	ode.)						
			Yes	No						
	a Did the organization have local chapters, branches, or affiliates?	10 a		Х						
ł	<b>b</b> If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10 b								
	a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11 a	Х							
ł	Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O									
12 a	a Did the organization have a written conflict of interest policy? If 'No,' go to line 13	12 a		Х						
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b								
(	bid the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this was done	12 c								
13	Did the organization have a written whistleblower policy?	13		Х						
14	Did the organization have a written document retention and destruction policy?	14		Х						
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?									
á	a The organization's CEO, Executive Director, or top management official	15 a		Х						
ł	Other officers or key employees of the organization	15b		Х						
	If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions).									
16 a	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16 a		Х						
ł	If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its									
_	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16 b								
	tion C. Disclosure									
17	List the states with which a copy of this Form 990 is required to be filed ► <u>None</u>									
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s for public inspection. Indicate how you made these available. Check all that apply.	only)	availa	able						
19	Own website       Another's website       Upon request       Other (explain in Schedule O)         Describe in Schedule 0 whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements availa	hle to								
	the public during the tax year. See Schedule O	510 10								
20	State the name, address, and telephone number of the person who possesses the organization's books and records: ROBERT BIXBY 1530 WILSON BLVD ARLINGTON VA 22209 (703) 894-6222									

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Form 990 (2017) THE CONCORD COALITION,	CORP								52-17878	69 Page <b>7</b>			
Part VII Compensation of Officers, Directo Independent Contractors			s, ł	Key	/ Er	nplo	oye	es, Highest C					
Check if Schedule O contains a response	or note to	any	line	in t	his I	Part	VII.						
Section A. Officers, Directors, Trustees, Ke													
<b>1 a</b> Complete this table for all persons required to be listed organization's tax year.										accupt of			
<ul> <li>List all of the organization's current officers, direcompensation. Enter -0- in columns (D), (E), and (F) i</li> </ul>	f no comp	ensa	ation	wa	s pa	id.	JUd	is or organization	s), regardless of all				
<ul> <li>List all of the organization's current key employed</li> </ul>	<ul> <li>List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'</li> </ul>												
• List the organization's five <b>current</b> highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.													
<ul> <li>List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.</li> </ul>													
• List all of the organization's <b>former directors or trustees</b> that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.													
List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.													
X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.													
				(C)									
(A) Name and Title	(B) Average hours	director/trustee)					on	(D) Reportable compensation from	(E) Reportable compensation from	(F) Estimated amount of other			
	organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	<ul> <li>Highest compensated</li> <li>employee</li> </ul>	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compensation from the organization and related organizations			
(1) HON. JOHN C. DANFORTH	<u>5</u>	Х						0.	0.	0.			
(2) HON. BOB KERREY	5	Λ						0.	0.	0.			
CO-CHAIRMAN	0	Х						0.	0.	0.			
(3) HON. MICHAEL CASTLE	5												
CO-CHAIRMAN	0	Х						0.	0.	0.			
(4) HON. JOHN TANNER	5												
CO-CHAIRMAN	0	Х						0.	0.	0.			

	v					
(8) ROGER E. BRINNER	1					
VICE CHAIR	0	Х				
(9) JOHN E. CHAPOTON	1					
VICE CHAIR	0	Х				
(10) HANNA HOLBORN GRAY	1					
VICE CHAIR	0	Х				
(11) EVAN G. GREENBERG	1					
VICE CHAIR	0	Х				
(12) HON. JUDD A. GREGG	1					
VICE CHAIR	0	Х				
(13) DONALD B. MARRON	1					
VICE CHAIR	0	Х				
(14) HON. J. ALEX MCMILLAN	1					
VICE CHAIR	0	Х				
ВАА	TEEA0	107L	08/0	8/17		

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(5) PAUL A. ALLAIRE

(6) HON. EVAN BAYH III

<u>(7) HON. CHARLES A. BOWSHER</u> VICE CHAIR

VICE CHAIR

VICE CHAIR

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Part VII	Section A. Officers, Directors, Tru		Key	Em	-		es,	and	d Highest Com	pensated Emp	oyee	S (cont	tinued)
	(B) (C)												
	(A)	Average			heck		e than		(D)	(E)		(F)	
	Name and title	hours					is bot or/trus		Reportable compensation from	Reportable compensation from	E amo	Estimate ount of o	d other
		(list any	۹ <u>ج</u>	7	Q	S	en H	고	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	CO	npensat from the	tion
		hours for	divid	un	Officer	уe	Highest co employee	Former	(11 21 1035 11100)	(11 23 1000 11100)	or	ganization nd relate	on
		related organiza	ndividual trustee or director	lion	¥	Key employee	yee Yee	4				ganizatio	
		- tions below	ิ ซี	al tri		oyee	mpe						
		dotted line)	stee	nstitutional trustee		0	Highest compensated employee						
				e			ted						
(15) HAR	RVEY M. MEYERHOFF	1											
	CE CHAIR	0	Х						0.	0.			0.
	I. SAM NUNN	1							0.	0.			<u> </u>
	CE CHAIR	0	Х						0.	0.			0.
-	I. TIMOTHY J. PENNY	1	Λ						0.	0.			0.
	CE CHAIR	0	Х						0.	0.			0.
			Λ						0.	0.			0.
	THA PHILLIPS	1							0	0			0
	CHAIR	0	Х						0.	0.			0.
	I. CHARLES S. ROBB	1											
	CE CHAIR	0	Х						0.	0.			0.
	I. ROBERT E. RUBIN	1											
	CE CHAIR	0	Х						0.	0.			0.
(21) HON	I. CHARLES W. STENHOLM	1											
VIC	CE CHAIR	0	Х						0.	Ο.			0.
(22) JOH	IN G. TURNER	1											
VIC	ZE CHAIR	0	Х						0.	0.			0.
(23) HON	I. PAUL A. VOLKER	1											
VIC	CHAIR	0	Х						0.	0.			0.
(24) MAR	RK A. WEINBERGER	1											
	CE CHAIR	0	Х						0.	0.			0.
-	INT ZWEIFEL	1											
	CE CHAIR	0	Х						0.	0.			0.
1 b Sub-			1					►	<u> </u>	0.			0.
c Tota	I from continuation sheets to Part VII, Section	on A						►	658,942.	0.			0.
	I (add lines 1b and 1c).							►	658,942.	0.			0.
	number of individuals (including but not limited					who	recei	ved			ensatio	n	0.
	the organization $\blacktriangleright$ 5			0.00	,						onoun		
	<u> </u>											Yes	No
<b>3</b>	he even simplified list on a fermion officer, diver	1	-	L.a.					inhaat aanaa araa			105	
3 Did t on lir	he organization list any <b>former</b> officer, direc ne 1a? If 'Yes,' complete Schedule J for suc	h individu	stee, al	кеу		ipio	yee,	orr	lignest compensa		3		Х
	·												
4 For a the o	any individual listed on line 1a, is the sum of organization and related organizations greate	r reportab er than \$1	ie co 50 0	mpe	ensa וי <i>וו</i>	ation Yes	and	oth חמר	er compensation	from			
such	individual	· · · · · · · · · · · · · · ·									. 4	Х	
5 Did a	any person listed on line 1a receive or accru	e compen	satio	n fro	om	anv	unre	late	d organization or	individual			
for se	ervices rendered to the organization? If 'Yes	s,' comple	te So	ched	lule	J fc	or suc	ch p	erson		. 5		Х
	B. Independent Contractors												
1 Com	plete this table for your five highest compen ensation from the organization. Report compen	sated inde	epen	dent	t COI	ntra	ctors	tha	t received more the or	nan \$100,000 of			
comp			uie c	aleni	uai .	yeai	enui	ng v					
(A) (B) Name and business address Description of services										of services	Comp	( <b>C)</b> ensatio	on
									<u> </u>				
									L			_	
	number of independent contractors (including b		ited to	o tho	ose l	liste	d abo	ve)	who received more	than			
\$100	,000 of compensation from the organization	• 0											

## **Continuation Sheet for Form 990**

OMB No. 1545-0047

2017

Department of the Treasury Internal Revenue Service

Name of the Organization

THE CONCORD COALITION, CORP.

Employler Identification number 52-1787869

TIT	001	Condition, condi-
Part	VII	Continuation: Officers, Directors, Trustees, Key Employees, and
		Highest Compensated Employees

Highest Compensated Employees       (A)     (B)     (C)     (D)     (E)													
		Posi	tion (			hat app	N)			<b>(F)</b> Estimated			
Name and Title	Average hours per week (list any hours for related organiza- tions below dotted line)	employee Key employee Officer Institutional trustee Individual trustee or director		Highest compensated employee		Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations					
CHRISTOPHER COLLIGAN	40	-											
DEVELOPMENT DIR	0					Х		134,867.	0.	0.			
JOSHUA GORDON POLICY DIRECTOR	<u>-40</u> 0	-				Х		120 250	0.	0			
STEPHEN WINN	40					Λ		130,250.	0.	0.			
	0	-				Х		107,960.	0.	0.			
ROBERT BIXBY	40							,		<u> </u>			
EXECUTIVE DIRECTOR	0					Х		163,285.	0.	0.			
PHILLIP SMITH	40	-											
	0					Х		122,580.	0.	0.			
		-											
		-											
		-											
										Form <b>990</b> Cont 2017			

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			(B)		
		<b>(A)</b> Total revenue	Related or exempt function revenue	(C) Unrelated business revenue	<b>(D)</b> Revenue excluded from under section 512-514
-	a Federated campaigns 1 a				
not	b Membership dues 1b				
Pu	c Fundraising events1 c40,520.d Related organizations1 d				
nilaı	e Government grants (contributions) 1 e				
Sin					
her	f All other contributions, gifts, grants, and similar amounts not included above 1f 1,345,045.				
ð	g Noncash contributions included in lines 1a-1f: \$				
anc	h Total. Add lines 1a-1f	1,385,565.			
2	Business Code				
	a SPEAKING FEES, HONORARIA	10,057.	10,057.		
	<sup>b</sup>				
	c				
	a				
	f All other program service revenue				
	g Total. Add lines 2a-2f	10,057.			
3		20,0010			
	other similar amounts)	1,354.	1,354.		
4	Income from investment of tax-exempt bond proceeds .				
5	Royalties				
6	a Gross rents				
-	b Less: rental expenses				
	c Rental income or (loss)				
	d Net rental income or (loss)►				
7	a Gross amount from sales of (i) Securities (ii) Other assets other than inventory				
	<b>b</b> Less: cost or other basis and sales expenses				
	c Gain or (loss)				
	d Net gain or (loss)►				
	a Gross income from fundraising events				
ľ	(not including. \$ 40,520.				
8	of contributions reported on line 1c).				
	See Part IV, line 18 a				
	b Less: direct expenses bbc Net income or (loss) from fundraising events ►				
	a Gross income from gaming activities. See Part IV, line 19a				
	<b>b</b> Less: direct expenses <b>b</b>				
	c Net income or (loss) from gaming activities►				
	a Gross sales of inventory, less returns and allowancesa				
	<b>b</b> Less: cost of goods sold <b>b</b>				
	c Net income or (loss) from sales of inventory►				
	Miscellaneous Revenue Business Code				
11					
	b				
	c				
					1

Part IX	State	ment	of Function	onal Exp	enses	5
Form 990 (2	2017)	THE	CONCORD	COALII	CION,	CORP.

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Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX. (A) (B) (C) (D) Do not include amounts reported on lines Total expenses Program service Management and Fundraising 6b, 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21..... Grants and other assistance to domestic individuals. See Part IV, line 22 ..... 2 Grants and other assistance to foreign 3 organizations, foreign governments, and for-eign individuals. See Part IV, lines 15 and 16 Δ Benefits paid to or for members ..... Compensation of current officers, directors, 5 trustees, and key employees ..... 0. 0. 0 0. Compensation not included above, to 6 disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)..... 0 0 0 0. 7 Other salaries and wages ..... 662,056 75,598 825,087 87,433. Pension plan accruals and contributions 8 (include section 401(k) and 403(b) employer contributions)..... 9 Other employee benefits ..... 42,821 37,111 2,617 3,093. Payroll taxes ..... 10 60,217 48,461 5,434 6,322 Fees for services (non-employees): 11 a Management ..... c Accounting..... d Lobbying. e Professional fundraising services. See Part IV, line 17... f Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, column q (A) amount, list line 11g expenses on Schedule 0.).... Advertising and promotion..... 12 13 Office expenses ..... 4,742 20,841 12,023 4,076 Information technology..... 14 15 Royalties..... 80,623. 16 Occupancy.... 80,623. 17 Travel 35,378 23,303 5,679 6,396 Payments of travel or entertainment 18 expenses for any federal, state, or local public officials..... Conferences, conventions, and meetings.... 56,956 49,722 7.234 19 Interest ..... 20 21 Payments to affiliates..... 22 Depreciation, depletion, and amortization.... 23 Insurance ..... 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)..... a <u>CONSULTING/PROFESSIONAL</u> 160,639 129,636 31,003 b Printing and Publications. 65,599 63,558 2,041 c ADMINISTRATIVE AND STATE 54,120 13,282 34,066 6,772 d EQUIPMENT RENTAL AND MAINT 6.135 6.135 e All other expenses..... 25 Total functional expenses. Add lines 1 through 24e. . . 1,408,416 1,031,871 260,412 116,133 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here 🕨 if following

SOP 98-2 (ASC 958-720).....

# Form 990 (2017) THE CONCORD COALITION, CORP. Part X Balance Sheet

	Check if Schedule O contains a response or note to any line in this Part X			
		<b>(A)</b> Beginning of year		<b>(B)</b> End of year
1	Cash – non-interest-bearing.	565,927.	1	559,210
2	Savings and temporary cash investments		2	
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net		4	
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		F	
6	Loans and other receivables from other disqualified persons (as defined under		5	
0	section 4958(f)(1), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6	
7	Notes and loans receivable, net.		7	
8	Inventories for sale or use		8	
9	Prepaid expenses and deferred charges	26,464.	9	30,548
10	a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D			
	b Less: accumulated depreciation 10b		10 c	
11	Investments – publicly traded securities.		11	
12	Investments – other securities. See Part IV, line 11		12	
13	Investments – program-related. See Part IV, line 11		13	
14	Intangible assets.		14	
15	Other assets. See Part IV, line 11	27,340.	15	7,050
16	Total assets. Add lines 1 through 15 (must equal line 34)	619,731.	16	596,808
17	Accounts payable and accrued expenses	41,552.	17	30,069
18	Grants payable		18	
19	Deferred revenue		19	
20	Tax-exempt bond liabilities		20	
21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
21 22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
23	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D.		25	
26	Total liabilities. Add lines 17 through 25	41,552.	26	30,069
	Organizations that follow SFAS 117 (ASC 958), check here ► X and complete			
	lines 27 through 29, and lines 33 and 34.			
27	Unrestricted net assets.	578,179.	27	566,739
28	Temporarily restricted net assets.		28	
29			29	
27 28 29 30 31 32 33	Organizations that do not follow SFAS 117 (ASC 958), check here ► and complete lines 30 through 34.			
30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
32	Retained earnings, endowment, accumulated income, or other funds		32	
33	Total net assets or fund balances	578,179.	33	566,739
34	Total liabilities and net assets/fund balances.	619,731.	34	596,808 Form <b>990</b> (2017

Form	990 (2017) THE CONCORD COALITION, CORP. 52-	178786	59	Pa	ige <b>12</b>
Par	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI.				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,3	96,9	976.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,4	08,4	116.
3	Revenue less expenses. Subtract line 2 from line 1	3			140.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)).	4	5	78,1	L79.
5	Net unrealized gains (losses) on investments.	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,	10	-	<u> </u>	100
De	column (B)) t XII Financial Statements and Reporting	10	5	66,	739.
Far					_
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.				
2 a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewer separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis	ed on a			
t	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X       Separate basis       Consolidated basis       Both consolidated and separate basis				
C	If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
_	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.				
	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		Х
k	If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		
BAA			Form	99 <b>0</b>	(2017)

SCHEDULE A	
(Form 990 or 990-F	7

# Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

2017

OMB No. 1545-0047

	tment of the Treasury al Revenue Service	► (	Go to www.irs.gov/Fo	rm990 for instructions	and the	latest i		Inspection					
	of the organization		מתסי				Employer identific						
Pa	E CONCORD CO			ganizations must o	romple	te this	52-178786						
				For lines 1 through 12,			· · ·						
1 2 3 4	A church, conv A school descr A hospital or A medical res	ention of church ibed in <b>section</b> a cooperative h earch organiza	nes, or association of ch I <b>70(b)(1)(A)(ii).</b> (Attach a nospital service organi	nurches described in sec Schedule E (Form 990 or ization described in sec unction with a hospital	tion 170( r 990-EZ) ction 17(	b)(1)(A)( ).) D(b)(1)(A	i). \)(iii).	Enter the hospital's					
5	name, city, ar	n operated for		ge or university owned		ated by	a governmental unit d	lescribed in					
6				ental unit described in <b>s</b>	section 1	70(b)(1)	(A)(v).						
7	X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in <b>section 170(b)(1)(A)(vi).</b> (Complete Part II.)												
8	A community	trust described	in section 170(b)(1)(	A)(vi). (Complete Part	ll.)								
9	An agricultural research organization described in <b>section 170(b)(1)(A)(ix)</b> operated in conjunction with a land-grant college or or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:												
10	An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See <b>section 509(a)(2)</b> . (Complete Part III.)												
11													
12 a	<ul> <li>An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.</li> <li>a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization. You must complete Part IV, Sections A and B.</li> </ul>												
ł	<b>Type II.</b> A sup management o	porting organiz	zation supervised or c organization vested in	ontrolled in connection the same persons that c	with its ontrol or	support manage	ed organization(s), by the supported organiza	having control or tion(s). <b>You</b>					
(				ion operated in connectio	n with, a	nd functio	onally integrated with, its	supported					
C	d Type III non-fu functionally in	nctionally integ	rated. A supporting org	anization operated in con must satisfy a distribu s A and D, and Part V.	nnection Ition req	with its s	supported organization(	s) that is not					
	Check this bo integrated, or	x if the organiz Type III non-fu	ation received a writte	en determination from supporting organization	the IRS 1.			be III functionally					
			n about the supported										
	(i) Name of supported of	rganization	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	organizat in your g	s the tion listed overning ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)					
					Yes	No							
(A)													
(B)													
(C)													
(D)													
(E)													
					1								

Total

#### Schedule A (Form 990 or 990-EZ) 2017 THE CONCORD COALITION, CORP.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

#### Section A. Public Support

	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	<b>(e)</b> 2017	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	1,598,528.	1,347,503.	1,186,468.	1,172,485.	1,345,045.	6,650,029.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	1,598,528.	1,347,503.	1,186,468.	1,172,485.	1,345,045.	6,650,029.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						4,920,663.
6	Public support. Subtract line 5 from line 4						1,729,366.
Sec	tion B. Total Support						
	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	<b>(e)</b> 2017	<b>(f)</b> Total
7	Amounts from line 4	1,598,528.	1,347,503.	1,186,468.	1,172,485.	1,345,045.	6,650,029.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	696.	794.	445.	1,126.	1,354.	4,415.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
11	Total support. Add lines 7 through 10						6,654,444.
12	Gross receipts from related activ	vities, etc. (see ins	structions)				0.
13	First five years. If the Form 990 is organization, check this box and	for the organization	n's first, second, th	ird, fourth, or fifth t	tax year as a sectio	on 501(c)(3)	► 🗌
Sec	tion C. Computation of Pu	blic Support P	ercentage				
	Public support percentage for 20						25.99%
15	Public support percentage from	2016 Schedule A,	Part II, line 14			15	27.09%
16a	33-1/3% support test-2017. If t and stop here. The organization	he organization di qualifies as a pul	id not check the b plicly supported o	oox on line 13, and rganization	d line 14 is 33-1/3	3% or more, check	< this box
b	33-1/3% support test-2016. If the and stop here. The organization						
17a	<b>10%-facts-and-circumstances te</b> or more, and if the organization the organization meets the 'facts	est—2017. If the or meets the 'facts-a s-and-circumstanc	rganization did no and-circumstance es' test. The orga	t check a box on s' test, check this anization qualifies	line 13, 16a, or 1 box and <b>stop he</b> as a publicly sup	6b, and line 14 is r <b>e.</b> Explain in Parl ported organizatio	10% VI how on► X
	<b>10%-facts-and-circumstances te</b> or more, and if the organization organization meets the 'facts-an	meets the 'facts-a d-circumstances'	and-circumstance test. The organiza	s' test, check this ation qualifies as	box and <b>stop he</b> a publicly support	re. Explain in Parl ted organization	t VI how the
18	Private foundation. If the organi	zation did not che	ck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see ins	structions ►
BAA	-				Sc	hedule A (Form 9	90 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017

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#### Part III

Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Calend	dar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include						
_	any 'unusual grants.')						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities						
	furnished in any activity that is						
	related to the organization's						
3	tax-exempt purpose Gross receipts from activities						
5	that are not an unrelated trade						
	or business under section 513.						
4	Tax revenues levied for the organization's benefit and						
	either paid to or expended on						
	its behalf						
5	The value of services or facilities furnished by a						
	governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1,						
	2, and 3 received from disgualified persons.						
h	Amounts included on lines 2	<u> </u>				+	
5	and 3 received from other than						
	disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13						
	for the year.						
с	Add lines 7a and 7b						
8	Public support. (Subtract line						
<u> </u>	7c from line 6.)						
	tion B. Total Support						
	dar year (or fiscal year beginning in) ►	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	<b>(f)</b> Total
	Amounts from line 6						
TUa	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties, and income from						
	similar sources						
D	Unrelated business taxable income (less section 511						
	taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b	ļ					
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of						
	capital assets (Explain in						
	Part VI.)	<b></b>					
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990	is for the organiz	ation's first, secor	nd, third, fourth. c	or fifth tax year as	a section 501(c)(3	3)
	organization, check this box and	stop here		·····	· · · · · · · · · · · · · · · · · · ·		.́▶
	tion C. Computation of Pu						
	Public support percentage for 20	-					00
	Public support percentage from					16	0/0
Sec	tion D. Computation of Inv						
17	Investment income percentage f	•		-			0/0
18	Investment income percentage f						010
19a	<b>33-1/3% support tests</b> -2017. If i						d line 17
ι.	is not more than 33-1/3%, check		• •			-	
a	<b>33-1/3% support tests—2016.</b> If the line 18 is not more than 33-1/3%		nd not check a bo and <b>stop here.</b> Th	e organization or	ie 19a, and line 1 Jalifies as a public	o is more than 33-	nization
20	Private foundation. If the organi		-				
				,, 0, 0			

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- **2** Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If 'Yes,' describe in Part VI when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If 'Yes,' provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ)*.
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If 'Yes,' provide detail in Part VI*.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If 'Yes,' provide detail in Part VI*.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

No

Yes

1

2

3a

3b

3c

4a

Δh

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

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Yes

Voc No

Yes

2a

2b

3a

3h

No

1

2

No

artiv Joupporting organizations (continued)			
		Yes	No
1 Has the organization accepted a gift or contribution from any of the following persons?			
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	1a		
<b>b</b> A family member of a person described in (a) above?	1b		
c A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in Part VI.	1c		

#### Section B. Type I Supporting Organizations

- 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If 'No,' describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*

#### Section C. Type II Supporting Organizations

		res	NO
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in <b>Part VI</b> how control or management of the			
supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		

#### Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If 'No,' explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).</i>			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If 'Yes,' describe in <b>Part VI</b> the role the organization's supported organizations played</i>			
	in this regard.	3		

#### Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
  - a The organization satisfied the Activities Test. Complete line 2 below.
  - **b** The organization is the parent of each of its supported organizations. *Complete line 3 below.*
  - c The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).

#### 2 Activities Test. Answer (a) and (b) below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in **Part VI identify those supported** organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- **b** Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*
- 3 Parent of Supported Organizations. Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in Part VI.*
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in **Part VI** the role played by the organization in this regard.

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С	tion A – Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
ec	tion B – Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
ec	tion C – Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

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Schedule A (Form 990 or 990-EZ) 2017

Part V Type III Non-Functionally Integrated 509(a)(3) Su Section D – Distributions		· · · · ·	Current Year
1 Amounts paid to supported organizations to accomplish exempt pu	rposes		
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of in excess of income from activity	of supported organizatior	IS,	
3 Administrative expenses paid to accomplish exempt purposes of su	pported organizations		
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval required)			
6 Other distributions (describe in <b>Part VI</b> ). See instructions.			
7 Total annual distributions. Add lines 1 through 6.			
8 Distributions to attentive supported organizations to which the organization in <b>Part VI</b> ). See instructions.	on is responsive (provide	e details	
9 Distributable amount for 2017 from Section C, line 6			
10 Line 8 amount divided by line 9 amount			
Section E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1 Distributable amount for 2017 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2017 (reasonable cause required – explain in Part VI). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2017			
a			
<b>b</b> From 2013			
<b>c</b> From 2014			
<b>d</b> From 2015			
e From 2016			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2017 distributable amount			
i Carryover from 2012 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2017 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
<b>b</b> Applied to 2017 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2017, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
<b>6</b> Remaining underdistributions for 2017. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2018. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2013			
<b>b</b> Excess from 2014			
c Excess from 2015			
d Excess from 2016			
e Excess from 2017			

BAA

Schedule A (Form 990 or 990-EZ) 2017

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b;Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

### Part II, Line 17b - 10% Facts and Circumstances Test - Prior Year

The Concord Coalition continues to serve its main mission of educating the public - through public forums, social media, news media and academia, and civic organizations - about the causes and dangers of a growing national debt and the unsustainable federal fiscal path due to structural budget deficits. It is served by an independent board of directors.

Due to negative economic conditions, the Coalition experienced a sudden and unexpected drop in its usual number and variety of contributions, resulting in a higher percentage of the Coalition's support now coming from one source. That higher percentage does not reflect an increase in contributions from that source, but rather the drop-off of other donors. This source does not exert any influence on programs or policy positions, but supports the efforts directed by the board.

52-1787869

Schedule of Contributors

► Attach to Form 990. Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. 2017

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization	
--------------------------	--

#### THE CONCORD COALTTION CUBD

THE CONCORD COALITION, CORP.		52-1787869
Organization type (check one):		
Filers of:	Section:	
Form 990 or 990-EZ	$\overline{\mathrm{X}}$ 501(c)( 3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a p	private foundation
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a priva	te foundation
	501(c)(3) taxable private foundation	

Check if your organization is covered by the General Rule or a Special Rule.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ......

**Caution.** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)	Page	1	of	1	of Part I
of organization Employer identification number			er		
THE CONCORD COALITION, CORP.	52-178	786	59		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space	is needed.	
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1_</u> _	PETER G. PETERSON FOUNDATION	-	Person X Payroll
	48TH FLOOR, 712 FIFTH AVENUE	\$ <u>1,025,000</u> .	Noncash
	NEW YORK, NY 10019	-	(Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>2</u>	SEE ATTACHED LIST OF OTHER DONORS	_	Person X
	1530 WILSON BLVD	\$235,000.	Payroll Noncash
	ARLINGTON, VA 22209	-	(Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		_	Person
		\$	Noncash
		-	(Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		_	Person
		\$	Payroll Noncash
		-	(Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		_	Person
		\$	Payroll Noncash
		-	(Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		_	Person
		\$	Payroll Noncash
		-	(Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)	Page	1	to	1	of Part II		
Name of organization		Emp	loyer ider	ntification	number		
THE CONCORD COALITION, CORP.		52	-1787	869			
Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.							

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
<u>N/A</u>			
		\$\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		s	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

BAA

	3 (Form 990, 990-EZ, or 990-PF) (2017)			Page	1 to	1	of Part III
Name of organ	nization NCORD COALITION, CORP.				Employer ide 52-178		number
	<b>Exclusively religious, charitable, et</b> or (10) that total more than \$1,000 for t the following line entry. For organizations or contributions of \$1,000 or less for the year.	he year from any one contrib ompleting Part III, enter the tota (Enter this information once. Se	utor. Comple	te columns <b>(a</b> e/v religious	in section ) through (e) a , charitable, e	<b>501(c</b> nd etc	
(a)	Use duplicate copies of Part III if additional (b)				(d)		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		Desc	(d) ription of ho	w gift i	s held
	N/A						
	(e) Transfer of gift Transferee's name, address, and ZIP + 4 Rela				transferor to	transfe	eree
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		Desc	(d) cription of ho	w gift i	s held
				 			· ·
	Transferee's name, addres	Rela	Relationship of transferor to transferee				
		·			 		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		Desc	(d) cription of ho	w gift i	s held
	Transferee's name, addres	Rela	tionship of	transferor to	transfe	eree	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		Desc	(d) cription of ho	w gift i	s held
	+	·		+ +			
	Transferee's name, addres	Relationship of transferor to transferee				eree	
BAA			Sche	uule B (Forn	n 990, 990-EZ,	or 990-	rr)(201/)

SCHEDULE G (Form 990 or 990) Department of the Trea Internal Revenue Service	-EZ)	Suppleme Complet	OMB No. 1545-0047 20117 Open to Public Inspection					
Name of the organization				- 3-		) for the latest instructi	Employer identific	•
THE CONCORI							52-178786	59
			te if the organiza quired to comp			on Form 990, Part IV, line	e 17.	
						owing activities. Check	all that apply.	
a 🗌 Mail sol	icitations				е	Solicitation of non-	government grants	
<b>b</b> Internet	and emai	l solicitations			f	Solicitation of gove	ernment grants	
c 🗌 Phone s	solicitation	S			g	X Special fundraising	g events	
	on solicitat							
2 a Did the organ	nization hav	ve a written or orm 990 Par	r oral agreement	with any i	ndividual (i	including officers, directo rofessional fundraising	rs, trustees, or key	Yes X No
<b>b</b> If 'Yes,' list	the 10 hig	hest paid ind		ties (fundi		ursuant to agreements i		
(i) Name and a or entity	address of (fundraise		(ii) Activity	have custo	fundraiser dy or control ibutions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in column (i)	(vi) Amount paid to (or retained by) organization
				Yes	No			
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								
Tatal					-			
-	s in which t		on is registered o			ontributions or has been	notified it is exempt from	n registration
 	·							

Schedule	G (Form 990 or	990-EZ) 2017	THE	CONCORD	COALITION	, CORP.
Part II	Fundraising	Events. Co	mplet	e if the or	ganization an	swered "

52-1787869 Page **2** 

art II	Fundraising Events. Complete if the organization answered 'Yes' on Form 990, Part IV, line 18, o	or reported
	more than $15,000$ of fundraising event contributions and gross income on Form 990-EZ, lines 1 a	and 6b.
	List events with gross receipts greater than \$5,000.	

RF			(a) Event #1 REGIONAL EVENT (event type)	(b) Event #2	(c) Other events None (total number)	(d) Total events (add column (a) through column (c))				
R ≡ > ≡ Z ⊃ E	1	Gross receipts	40,520.			40,520.				
Ĕ	2	Less: Contributions	40,520.			40,520.				
	3	Gross income (line 1 minus line 2)								
	4	Cash prizes.								
	5	Noncash prizes								
D I R F	6	Rent/facility costs								
R E C T	7	Food and beverages								
E X P	8	Entertainment								
EXPENSES	9	Other direct expenses								
S	11		om line 3, column (d)							
Par	t III	Gaming. Complete if the organiza \$15,000 on Form 990-EZ, line 6a.	tion answered 'Yes	s' on Form 990, Pa	rt IV, line 19, or re	ported more than				
R E V E N D E			<b>(a)</b> Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	<b>(d)</b> Total gaming (add column <b>(a)</b> through column <b>(c)</b> )				
Ŭ E	1	Gross revenue								
E	2	Cash prizes								
EXPERSES	3	Noncash prizes								
Ċ S T E S	4	Rent/facility costs								
	5	Other direct expenses								
	6	Volunteer labor	Yes%	Yes%	Yes <sup>%</sup> No					
	7	Direct expense summary. Add lines 2 thr	ough 5 in column (d)		►					
	8 Net gaming income summary. Subtract line 7 from line 1, column (d)									
9 Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states?										
		e any of the organization's gaming license 'es,' explain:		or terminated during th		Yes No				

Schedule G (Form 990 or 990-EZ) 2017

Schedule G	(Form 990 or 990-EZ) 20	17 THE CONCORD CO	OALITION, CORP.	52-1787	869	Page 3
11 Does	the organization conduct	gaming activities with nor	nmembers?		Yes	No
12 Is the admir	organization a grantor, ben iister charitable gaming?.	eficiary or trustee of a trust,	, or a member of a partnership or other entity f	ormed to	Yes	No
13 Indica	te the percentage of gaming	g activity conducted in:				
	<b>o</b> ,					00
						olo
14 Enter	the name and address of th	e person who prepares the	organization's gaming/special events books ar	nd records:		
Name	▶					
Addre	ss ►					
15 a Does	the organization have a c	ontract with a third party f	from whom the organization receives gamir	ng revenue?	Yes	No
<b>b</b> If 'Ye	s,' enter the amount of ga	ming revenue received by	y the organization► \$	and the amoun	nt	
of gar	ning revenue retained by	the third party ► \$				
c If 'Ye	s,' enter name and addres	ss of the third party:				
Name	►					
						۲ — — – - ۱ ا
Addre	ss ►					<sup> </sup>
16 Gami	ng manager information:					
Name	▶					
Gami	ng manager compensation	n ► \$				
Descr	iption of services provide	d ►				
D	irector/officer	Employee	Independent contractor			
17 Mand	atory distributions:					
<b>a</b> Is the state	organization required under gaming license?	state law to make charitable	le distributions from the gaming proceeds to re	etain the	Yes	No
<b>b</b> Enter	the amount of distributions	required under state law to	be distributed to other exempt organizations or	spent in the		
	•	vities during the tax year				
Part IV	Supplemental Information and Part III, lines 9, information. See ins	9b, 10b, 15b, 15c, 1	explanations required by Part I, line 6, and 17b, as applicable. Also pro	e 2b, columns ( vide any addit	(iii) and ( onal	v);
Part	l, Line 2b - Fundrais	er Additional Informa	ation			

REIONAL EVENTS

SCF	IEDULE J	Compensation Information	ation Information				
(Forr	n 99 <b>0)</b>	d Employees	<sup>/ees</sup> 2017				
		Complete if the organization answered 'Yes' on Form 990, Part IV, line 23 Attach to Form 990.	i.	Open to	Dubl	ic	
Depart Interna	ment of the Treasury I Revenue Service	Go to www.irs.gov/form990 for instructions and the latest information		Inspe	IC.		
Name	of the organization	THE CONCORD COALITION, CORP.	Employer identification	1 number			
Dav		- Devention Componenties	52-1787869				
Par		s Regarding Compensation			Yes	No	
1 a	Check the approp VII, Section A, I	priate box(es) if the organization provided any of the following to or for a person listed on F ine 1a. Complete Part III to provide any relevant information regarding these items.	orm 990, Part		103		
	First-class o	or charter travel Housing allowance or residence for	r personal use				
	Travel for co	ompanions Payments for business use of pers	onal residence				
	Tax indemn	ification and gross-up payments Health or social club dues or initiat	tion fees				
	Discretionar	y spending account Personal services (such as, maid, cha	auffeur, chef)				
b	If any of the boxe reimbursement	es on line 1a are checked, did the organization follow a written policy regarding payment or or provision of all of the expenses described above? If 'No,' complete Part III to expl	ain	1b			
_	<b>D</b> : 1 H						
2		ation require substantiation prior to reimbursing or allowing expenses incurred by all ficers, including the CEO/Executive Director, regarding the items checked on line 1a		2			
3	Indicate which, if CEO/Executive I establish compe	any, of the following the filing organization used to establish the compensation of the organization. Check all that apply. Do not check any boxes for methods used by a related ensation of the CEO/Executive Director, but explain in Part III.	nization's d organization to				
		on committee Written employment contract					
		t compensation consultant					
	Form 990 of	f other organizations Approval by the board or compens	ation committee				
4	During the year.	, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the	filina				
	organization or a	a related organization:	-				
		ance payment or change-of-control payment?				<u>Х</u> Х	
		r receive payment from, an equity-based compensation arrangement?				<u>х</u> Х	
Ū		f lines 4a-c, list the persons and provide the applicable amounts for each item in Pa					
	Only section 50	1(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
	contingent on th						
	-	n?				<u>X</u>	
٥	, ,	anization?a or 5b, describe in Part III.		5b		Х	
6	For persons listed	d on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compen ne net earnings of:	isation				
а	The organization	n?		6a		Х	
b		anization?		6b		Х	
	If 'Yes' on line 6a	a or 6b, describe in Part III.					
7	For persons liste payments not de	ed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfix escribed on lines 5 and 6? If 'Yes,' describe in Part III	ed	7		Х	
8	to the initial con	nts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was s tract exception described in Regulations section 53.4958-4(a)(3)? e in Part III				Х	
9	If 'Yes' on line 8,	did the organization also follow the rebuttable presumption procedure described in Regulat -6(c)?	tions			Δ	
BAA	For Paperwork	Reduction Act Notice, see the Instructions for Form 990.		e J (Forn	n 990)	2017	

TEEA4101L 08/09/17

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation						(C) Componention
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	<b>(E)</b> Total of columns(B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
ROBERT BIXBY	(i)	163,285.	0.	0.	0.	0.	163,285.	0.
1 EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
2	(ii)				<b>+</b>		<u> </u>	
	(i)							
3	(ii)				<b>t</b>		<u> </u>	
	(i)							
4	(ii)				T		F	
	(i)							
5	(ii)				T		F	
	(i)							
6	(ii)		T		Γ		Γ	
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)				$\bot$		$\bot$	
9	(ii)							
	(i)							
10	(ii)							
	(i)				L		L	
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)		L		L		L	
16	(ii)							
BAA			TEEA4102L 08/0	9/17			Schedule	J (Form 990) 2017

52-1787869

## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

2017

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

THE CONCORD COALITION, CORP.

Employer identification number 52-1787869

#### Form 990, Part VI, Line 11b - Form 990 Review Process

FORM 990 IS REVIEWED AND SIGNED BY THE EXECUTIVE DIRECTOR.

#### Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available

ALL PUBLIC DOCUMENTS ARE MADE AVAILABLE ON REQUEST.